

# **2017 Interim Results**

August 2017



### **Important Disclaimer and Notice to Recipients**



### Institutional presentation materials

By attending the meeting where this presentation is made, or by reading the presentation materials, you agree to be bound by the following limitations:

The information in this presentation has been prepared by representatives of West China Cement Limited (the "Issuer") for use in presentations by the Issuer at investor meetings and does not constitute a recommendation or offer regarding the securities of the Issuer.

No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information, or opinions contained herein. None the Issuer, Credit Suisse Securities (Europe) Limited and Nomura International plc, or any of their respective advisors or representatives shall have any responsibility or liability whatsoever (for negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. The information set out herein may be subject to updating, completion, revision, verification and amendment and such information may change materially.

This presentation is based on the economic, regulatory, market and other conditions as in effect on the date hereof. It should be understood that subsequent developments may affect the information contained in this presentation, which neither the Issuer nor its advisors or representatives are under an obligation to update, revise or affirm.

The information communicated in this presentation contains certain statements that are or may be forward looking. These statements typically contain words such as "will", "expects" and "anticipates" and words of similar import. By their nature forward looking statements involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future. Any investment in securities issued by the Issuer will also involve certain risks. There may be additional material risks that are currently not considered to be material or of which the Issuer and its advisors or representatives are unaware. Against the background of these uncertainties, readers should not rely on these forward-looking statements. The Issuer assumes no responsibility to update forward-looking statements or to adapt them to future events or developments.

Market data, industry participants data, industry forecasts and statistics in this presentation have been obtained from both public and private sources, including market research, publicly available information and industry publications. This information has not been independently verified by us and we do not make any representation as to the accuracy or completeness of that information. In addition, third-party information providers may have obtained information from market participants and such information may not have been independently verified. Due to possibly inconsistent collection methods and other problems, such statistics herein may be inaccurate. You should not unduly rely on such market data, industry forecasts and statistics.

This presentation and the information contained herein do not constitute or form part of any offer for sale or subscription of or solicitation or invitation of any offer to buy or subscribe for any securities of the Issuer. The securities of the Issuer have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), and may not be offered, sold or delivered within the United States absent registration under or an applicable exemption from the registration requirements of the United States securities laws.

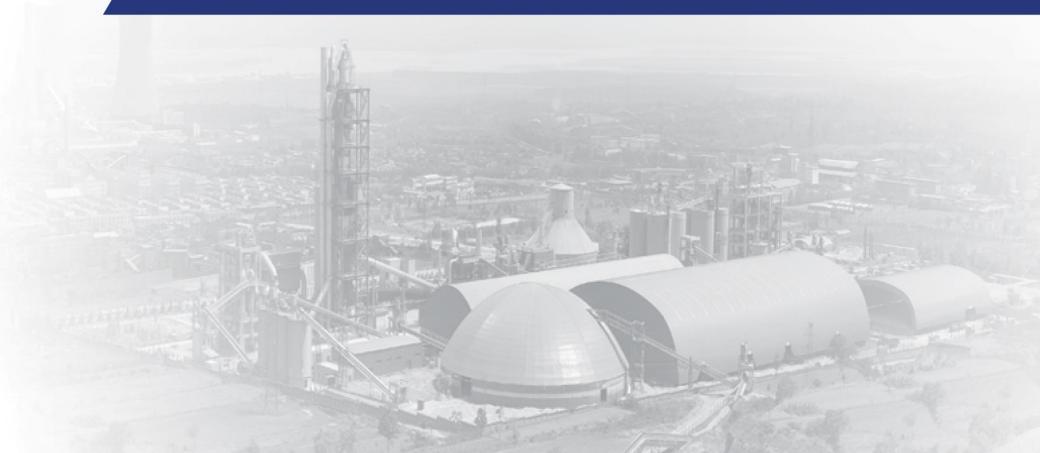
This presentation and the information contained herein are being furnished to you solely for your information and may not be reproduced or redistributed to any other person, in whole or in part. In particular, neither the information contained in this presentation nor any copy hereof may be, directly or indirectly, taken or transmitted into or distributed in the United States, Canada, Australia, Japan, Hong Kong, the PRC or any other jurisdiction which prohibits the same except in compliance with applicable securities laws. Any failure to comply with this restriction may constitute a violation of U.S. or other national securities laws. No money, securities or other consideration is being solicited, and, if sent in response to this presentation or the information contained herein, will not be accepted.

No invitation is made by this presentation or the information contained herein to enter into, or offer to enter into, any agreement to purchase, acquire, dispose of, subscribe for or underwrite any securities or structured products, and no offer is made of any shares in or debentures of the Issuer for purchase or subscription, except as permitted under the laws of Hong Kong.

By reviewing this presentation, you are deemed to have represented and agreed that you and any client you represent are outside of the United States.



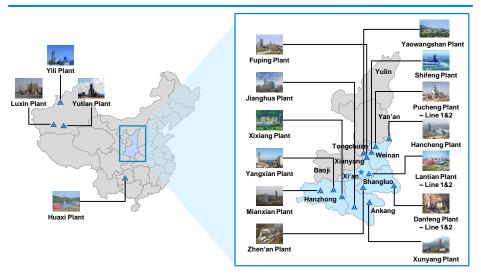
# **Company Overview**



### **Company Overview**



### Western China focus - Shaanxi, Xinjiang and Guizhou

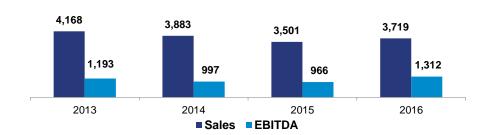


Core markets

**▲ WCC production plants** 

#### Sales and EBITDA\* Trend

(RMB mn)



The largest cement producer in Shaanxi Province by NSP production capacity

Annual cement production capacity of 29.2m tons

Market leader in Southern and Eastern Central Shaanxi

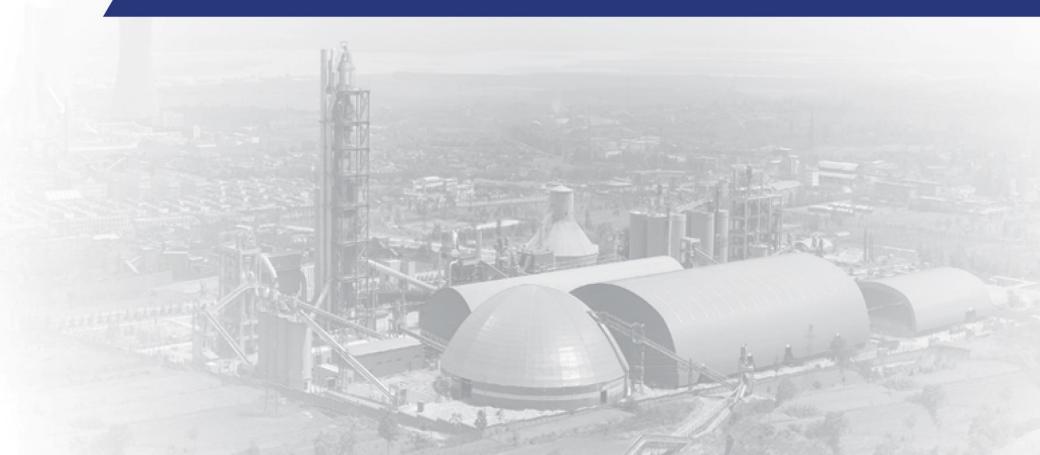
Revenue and EBITDA of RMB3.7bn and RMB1,312m respectively in FY2016

- 100% NSP capacity. Matching Clinker/Cement volumes at each plant
- Southern Shaanxi core markets: Dominant market position
- Eastern Central Shaanxi core market: Access to Xi'an metropolitan market
- Xinjiang and Guizhou: Growth opportunities
- Well positioned to capitalize on West China development

A key strategic cement asset in North West China



## **2017 Interim Results**



### **2017 Interim Results Highlights**



### Operational

- Period-end installed capacity of 29.2mt (30 June 2016: 29.2mt)
- Cement sales volume of 8.54mt (30 June 2016: 8.32mt). Including clinker sales 8.76mt
   (30 June 2016: 8.39mt).
- Cement ASP's of RMB 240/t (30 June 2016: RMB193/t)

#### Financial

- Gross Profit increase to RMB466.9m (30 June 2016: RMB152.9m)
- EBITDA increase to RMB761.6m (30 June 2016: RMB449.6m)
- Profit/(Loss) Attributable to Shareholders RMB218.1m (30 June 2016: (RMB113.5m))
- Net Gearing 36.9% (31 December 2016: 45.1%)
- Cash & cash equivalents of RMB1,597.9m (31 December 2016: RMB1,345.6m)

#### Further Developments

- Conch had 1,147,565,970 shares in WCC, representing approximately 21.16% of WCC's issued share capital
- Ms. Liu Yan and Mr. Qin Hongji are the representatives of Conch in the Board of Directors,
   which can promote a strong working relationship between West China Cement and Conch
- West China Cement and Conch are currently exploring further business collaboration in different structure or manners



WCC Cement capacity: 29.2mt

Shaanxi – 23.3mt

Xinjiang - 4.1mt

Guizhou - 1.8mt

### **Financial Analysis and KPIs**



RMB Million (unless otherwise specified)	Ended 30 Jun 2017	Ended 30 Jun 2016	Change		Ended 30 Jun 2017	Ended 30 June 2016
Cement Sales Volume	8.54	8.32	2.6%	ASP/t (RMB)	240	193
Revenue	2,111.9	1,629.0	29.6%	GP/t (RMB)	55	18
Gross Profit	466.9	152.9	205.4%			
EBITDA	761.6	449.6	69.4%		40	50
Profit (Loss) Attributable to	218.1	(113.5)	292.2%	Turnover Days (5)		
Shareholders	210.1	(113.3)	232.270	IIIVelitory	57	68
Basic E(L)PS (cents)	4.0	(2.1)	290.5%	Turnover Days <sup>(6)</sup>		
Interim Dividend (cents)	Nil	Nil	Nil	Trade payable Turnover Days <sup>(7)</sup>	64	81
Gross Profit Margin	22.1%	9.4%	12.7 ppt	-		
EBITDA Margin	36.1%	27.6%	8.5 ppt			
	As at 30 Jun 2017	As at 31 Dec 2016		-		
Total Assets	11,144.3	11,181.6	(0.3%)			
Net Debt (1)	2,265.1	2,667.4	(15.1%)	•		

(8.2 ppt)

(25.0%)

20.0%

3.7%

36.9%

1.5

6.0

113

45.1%

2.0

5.0

109

Net Gearing (2)

Net Debt / EBITDA (3)

EBITDA / Fixed Charge (3) (4)

**Net Assets Per Share(cents)** 

<sup>1.</sup>Net debt equal to total borrowings, short/medium-term notes and senior notes, less bank balances and cash and restricted bank deposits

<sup>2.</sup>Net Gearing is measured as net debt to equity

<sup>3.</sup>EBITDA is 1H2017 value annualised

<sup>4.</sup> Fixed charge means gross interest expenses. 1H2017 value annualised.

<sup>5.365</sup> day / (Turnover / Average trade and bill receivables)

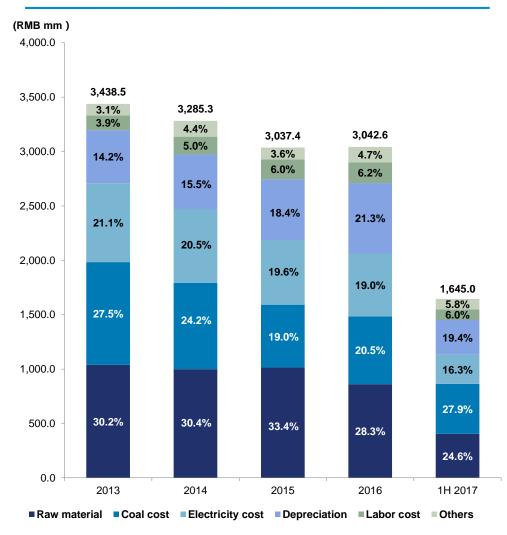
<sup>6.365</sup> day / (Production cost / Average inventory)

<sup>7.365</sup> day / (Production cost / Average trade and bill payables)

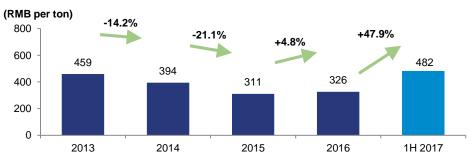
### **Production Cost Analysis**



#### **Production Cost**



### **Average Coal Cost**



### **Average Electricity Cost**

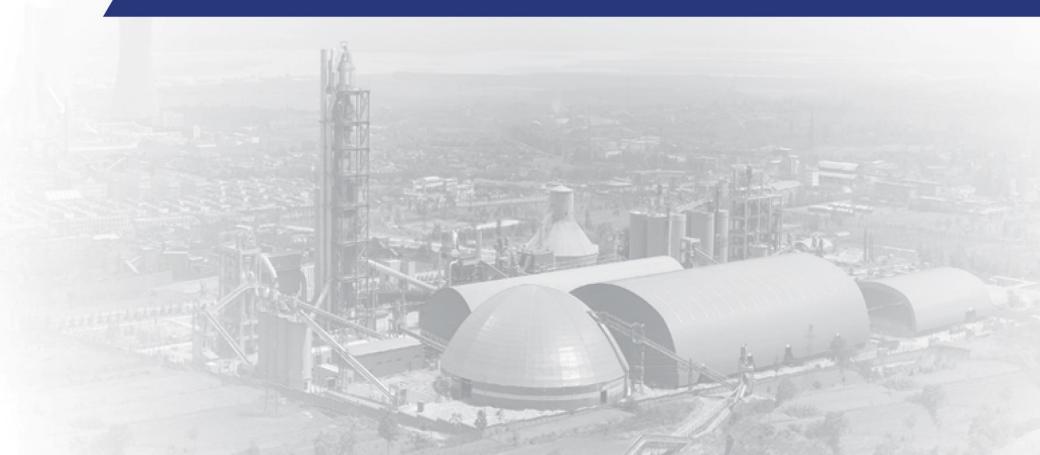


### **Average Limestone Cost**



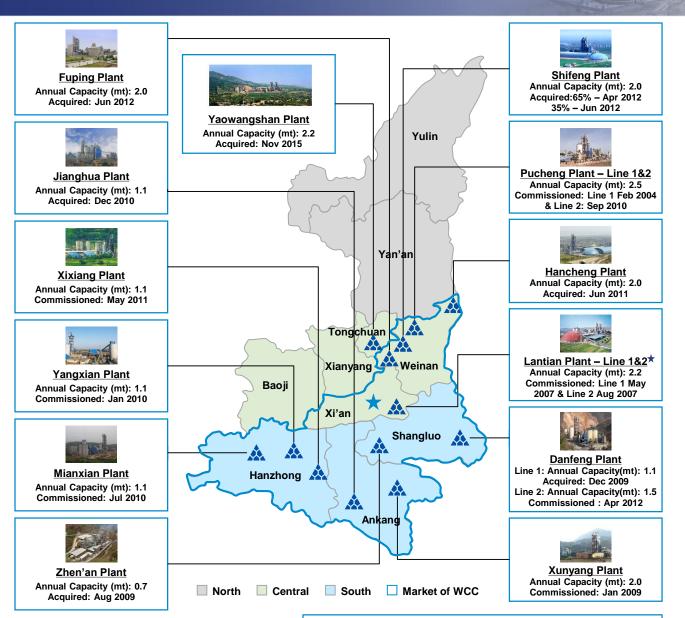


# **Operations & Markets**



### Our Position in Shaanxi's Market



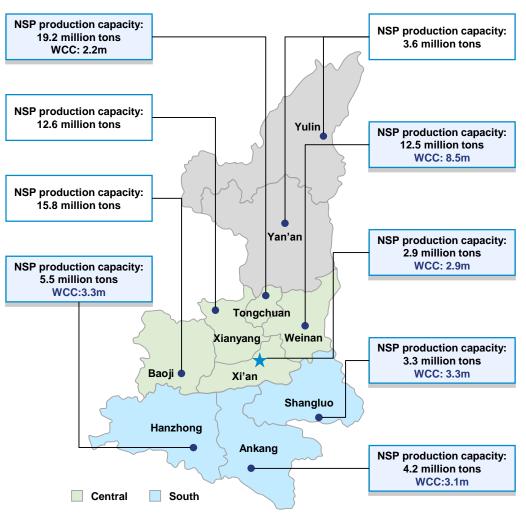


- Southern Shaanxi Shangluo, Ankang & Hanzhong
- An area dominated by the Qingling Mountains
- ✓ Market shares of 60%-100% in each region
- ✓ Limited limestone deposits have resulted in relatively little new cement capacity over the past few years
- Long transportation distances from other markets
- Results in a disciplined supply side with good pricing power
- Central Shaanxi Weinan & Xi'an
- ☑ Dominated by the Xi'an market which is 30-40% of provincial demand
- ✓ Plentiful limestone, new capacity, more competition
- ☑ Market share of 68% in Weinan Region
- ☑ Three plants in close proximity to the Xi'an market
- Positioned to benefit from Xi-Xian New Area development plans

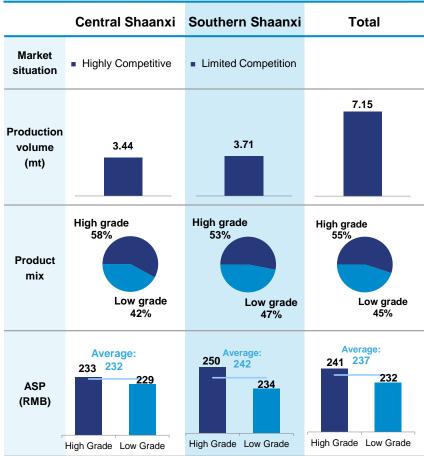
★ Lantian Grinding Mill: Adds effective 0.7m tons to capacity of Lantian Plant

### **Dominant Position in Our Core Markets**





### Our regional operational metrics (1H2017)



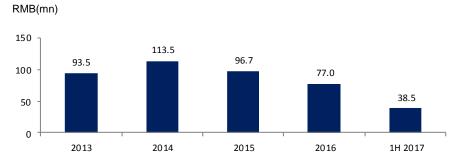
### **Emission Controls, Cost Savings and Waste Treatment**



### New environmental standards – upgrades and cost savings

#### **Progress** Impact Reduce 30% electricity consumption Residual heat recovery Decrease CO<sub>2</sub> emissions systems by c.20,000 tons/year/mn 80% of total capacity tons Denitration Installation completed at all Reduce nitrous oxide (De-NOx) plants in Shaanxi, Xinjiang emissions by c.60% per equipment and Guizhou. ton of clinker produced Requires less energy to produce cement **NSP** All plants technology More environmentally friendly

#### **Residual Heat Recovery - Electricity cost saving**



#### **Waste treatment investment**



#### Waste Treatment - Yaobai Environmental

- **JV** with Conch Venture (Wuhu Conch) following cash injection; 60% Conch Venture, 20% WCC, 20% Mr Ma Zhaoyong's investment vehicle. A Platform for hazardous waste treatment in China.
- Lantian Waste Sludge Treatment Facility. Phase I current annual capacity of 31,500 tons & Phase II of 49,500 tons in production for total annual capacity of 80,500 tons
- Fuping Municipal Waste Treatment Facility. Annual capacity of 100,000 tons
- •Mianxian Solid Waste Treatment Facility. Annual capacity of 16,500 tons is under construction and expects to be completed in 2017.
- Xianyang Conch Solid Waste Treatment Facility. Annual capacity of 63,600 tons was acquired during the first half of 2017.

Source: Company Information.

### **Shaanxi Demand Outlook – Infrastructure Led**



### **Key infrastructure projects**

#### Inner Mongolia to Jiangxi (Mengxi) Coal Transportation Railway

- Shaanxi section is located in north of province, beginning north of Jingbian, via Yanan and Hancheng. Construction commences in 2016.
- Total distance of 321.5km in Shaanxi. 73% of distance accounted for by bridges and tunnels.
   WCC will supply 0.8m tons in 2017.

### Ankang to Yangpingguan (Hanzhong City) Double Track Railway

- Freight transportation line linking Northwest China to the South. Construction of 325KM in Shaanxi of which 240KM in Hanzhong, 50% bridges and tunnels.
- WCC commenced supplying with further section tendering in the second half of 2014. Total consumption over 1.3m tons. WCC will supply 0.45m tons in 2017, which is still a major growth driver in Ankang Region.

### Hanjiang-To-Weihe River Water Transfer Project (引漢濟渭工程)

- Transfer water from the Han River, south of the Qinling Mt., to the Wei River in the north to resolve water shortages in central and northern Shaanxi Province by 2020
- Includes Hydro-Junctions, Pump Stations, Dams and the 98km Qingling Tunnel.

#### **Ankang to Langao Expressway**

- Starting from Ankang Hanbin District, constructing a pivot interchange in conjunction with Shitian Expressway. Endig at south side to Langao Dabashan Tunnel, which is in conjunction with the entry section of Chongqiang Expressway. Total distance of 91.3km.
- Construction commences in 2017 with total consumption over 1m tons. WCC will supply 0.2m tons in 2017.

#### Pingli to Zhenping Expressway

- The project connects the eastern Pingli with the Pingli –Longgu pivot interchange of the G4213 (Macheng-Ankang) Ankang-Pingli Expressway, with a total distance of 85.26 km (81.91 km for the Shaanxi section). Total investment is approx. RMB11.041 billion (excluding the Jixinling Tunnel).
- Construction commenced in the end of 2016 with total consumption over 0.9m tons. WCC will supply 0.26m tons in 2017.

### Southern Shaanxi Resettlement Project (陝南移民搬遷及安居工程)

- Major population resettlement project in Southern Shaanxi from 2011 until 2020.
- WCC continues to supply between 300,000 and 400,000 tons per year to this project.

13

### Shaanxi Demand Outlook – Infrastructure Led



### Other infrastructure projects

	Planned Construction		Planned Construction
Project Name	Period	Project Name	Period
Railway			
Xi'an-Chengdu Railway (Central and Shannan Region)	2012-2017	Yinchuan-Xi'an Railway (Central Region)	2016-2021
Yangpingguan-Ankang Railway Line II (Shannan Region)	2016-2018		
Expressway			
Shanyang-Zhashui (Shannan Region)	2017-2018	Baoji-Hanzhong Expressway (Shannan Region)	2013-2017
Taoba Expressway (Shannan Region)	2016-2020	Xixiang-Zhenba Expressway (Shannan Region)	2017-2020
Taibai-Fengxian Expressway (Shannan Region)	2017-2018		
Others			
Xunyang Hydropower Station (Shannan Region)	2017-2022	Nangoumen Reservoir (Central Region)	2016-2020
Xi'an Metro Line 5&6 (Central Region)	2016-2020	Hanjiang No.4 Bridge (Shannan Region)	2016-2018
Xi'an Railway Station Reconstruction and Expansion (Central Region)	2016-2018	Donghe Reservoir (Shannan Region)	2016-2018

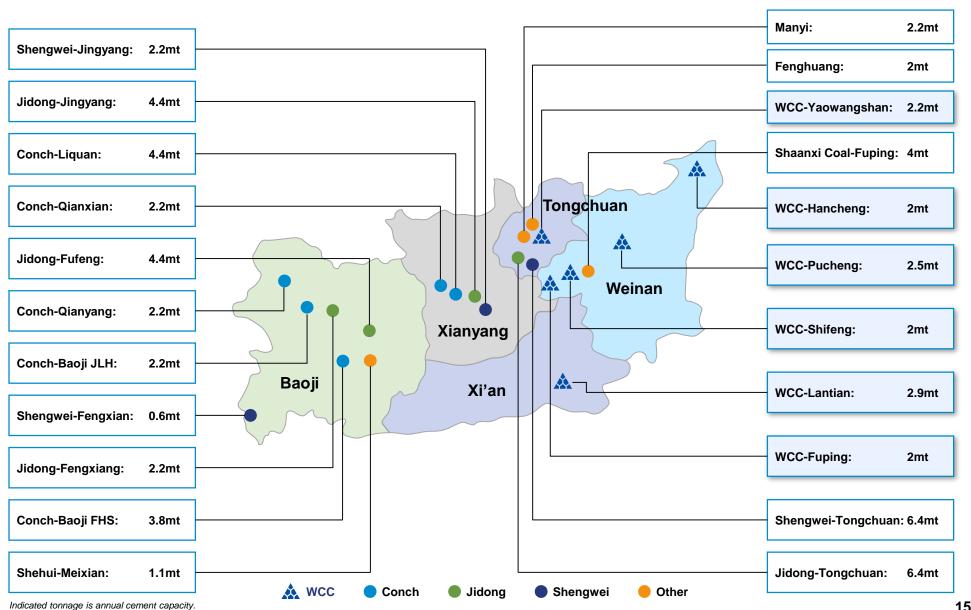
### Other infrastructure projects scheduled to commence construction

Planned		Planned
<b>Construction Period</b>	Project Name	Construction Period
	Airport	
2017-2021	Ankang Airport (Shannan Region)	2017-2021
2017-2021	Yan'an Airport (Central Region)	2017-2021
2017-2021	Xi'an Xianyang international Airport Phase III (Central Region)	2017-2020
2017-2021		
2017-2021	Hydropower Station	
	Zhen'an Hydropower Station (Shannan Region)	2017-2021
2017-2021		
	Others	
2017-2020	Dongzhuang Reservoir (Central Region)	2017-2021
2018-2021	Xi'an Metro Line 9 (Central Region)	2017-2020
2017-2021 2018-2021		1
	2017-2021 2017-2021 2017-2021 2017-2021 2017-2021 2017-2021 2017-2020 2018-2021 2017-2021	Construction PeriodProject NameAirportAirport2017-2021Ankang Airport (Shannan Region)2017-2021Yan'an Airport (Central Region)2017-2021Xi'an Xianyang international Airport Phase III (Central Region)2017-2021Hydropower Station2017-2021Zhen'an Hydropower Station (Shannan Region)2017-2020Dongzhuang Reservoir (Central Region)2018-2021Xi'an Metro Line 9 (Central Region)2017-2021

### **Central Shaanxi – Competitive Landscape**

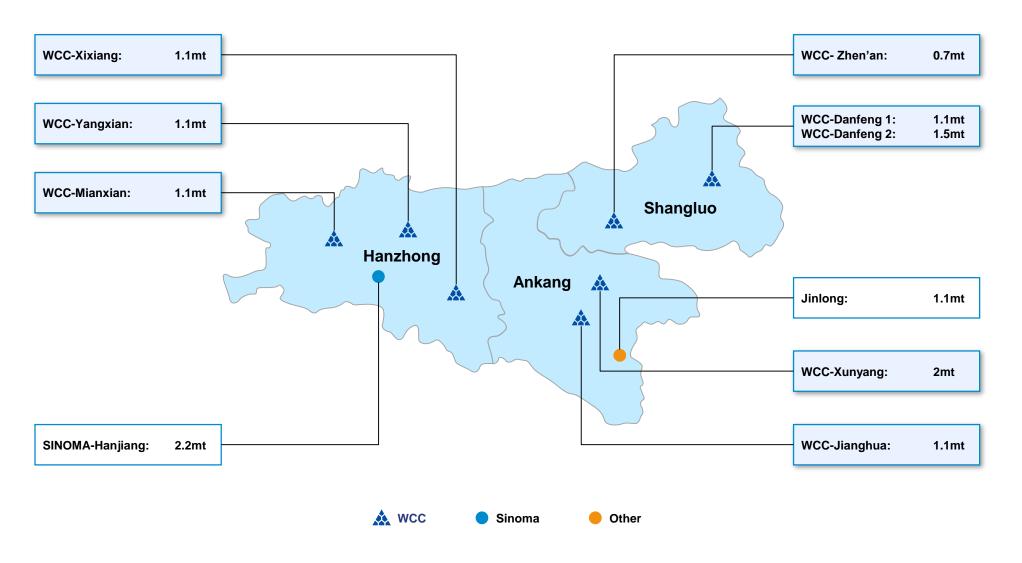
Source: Digital Cement, WCC.





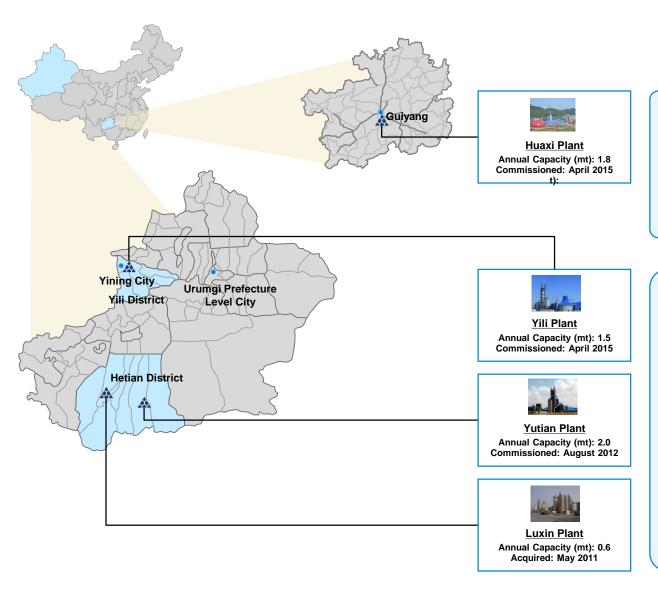
### **Southern Shaanxi – Competitive Landscape**





### Xinjiang and Guizhou - Diversified Revenue Source





#### Guizhou

- ☑ Strategic location close to Guiyang city within "Gui-An New Area"
- ☑ Buoyant infrastructure led cement market
- ☑ Well positioned for ongoing infrastructure demand

### Northern Xinjiang

- ☑ Direct beneficiary of "Silk Road Economic Belt Development"
- ☑ Benefiting from trade connections to Central Asia

#### Southern Xinjiang

- ☑ Established presence in Hetian area with 50% market share by NSP production capacity
- ☑ Key energy and resource supply area. Abundant cheap coal

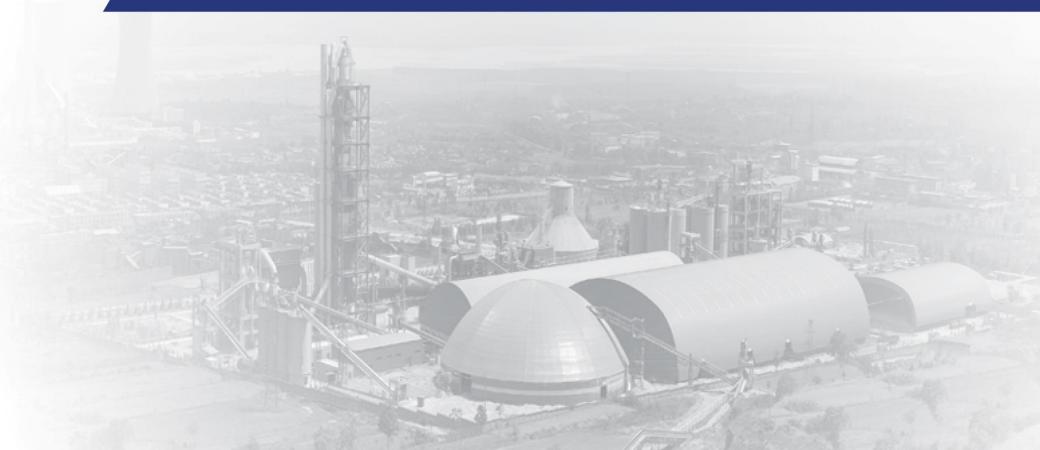
### **Board of Directors**



Directors	Mr Tam King Ching, Kenny
Independent Non-executive	Mr Wong Kun Kau
	Mr Lee Kong Wai, Conway
Non-executive Director	<ul> <li>Anhui Conch board representative</li> </ul>
Mr Qin Hongji,	Graduate of Wuhan University of Technology, majoring in Silicate Technology
	<ul> <li>Regional Head of Anhui Conch in Shaangan; General Manager of Pingliang and Linxia Conch Cement Companies.</li> </ul>
	Anhui Conch board representative.
Non-executive Director	<ul> <li>Graduate of Tongling University, majoring in Planning &amp; Statistics</li> </ul>
Ms Liu Yan,	<ul> <li>Head of Finance Department of Anhui Conch Group, responsible for financial management, internal audit and internal risk control.</li> </ul>
Mr. Ma Zhaoyang, Non-executive Director	<ul> <li>Professor of Management, Northwestern Polytechnic University; extensive academic expertise and experience in strategic planning</li> </ul>
CEO & Executive Director	<ul> <li>Ph.D in Material Science and Engineering from Pennsylvania State University and MBA from Michigan State University</li> </ul>
Dr. Ma Weiping,	<ul> <li>Has held senior management positions at Holcim, Lafarge and Italcementi in the US and China</li> </ul>
	Over 21 years of management and technical experience in the building materials industry
Chairman & Executive Director	<ul> <li>Received professional training course in economic management from Peking University</li> </ul>
Mr. Zhang Jimin,	Chairman of the Shaanxi Cement Association and Vice Chairman of the China Cement Association
Mar. 71. a.s. a. 15	Over 26 years Industry Experience



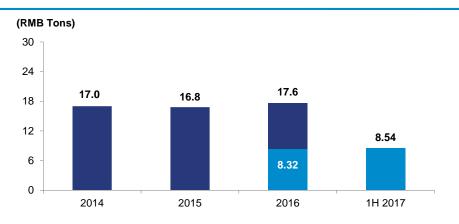
## Financial Performance



### **Operational Performance**



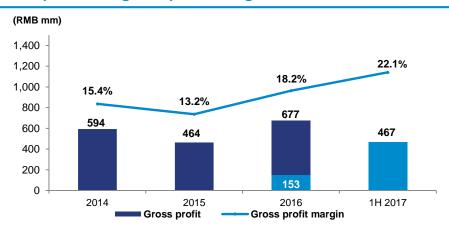
#### Sales volume of cement



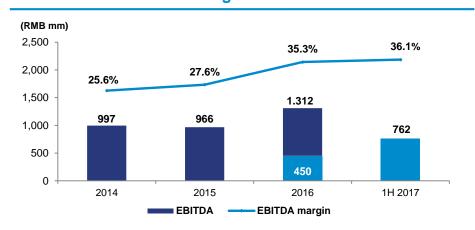
#### Revenue



### **Gross profit and gross profit margin**



### EBITDA 182 and EBITDA margin



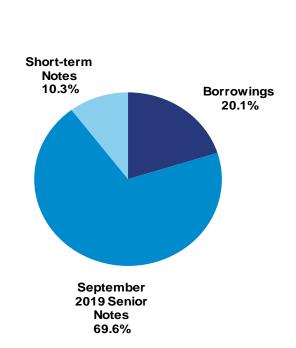
Source: Company information.

- 1. EBITDA is defined as profit and total comprehensive income minus (x) net foreign exchange (losses) gains and (y) interest income, and plus (i) finance costs, (ii) share-based payments; (iii) impairment loss, (iv). income tax expense; and (v) total depreciation and amortization expenses.
- 2. 2014 EBITDA includes deduction of RMB92.2m for 2016 Senior Note Redemption Costs .

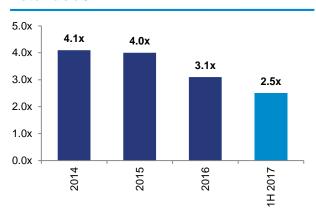
### **Debt Profile & Key Credit Ratios**



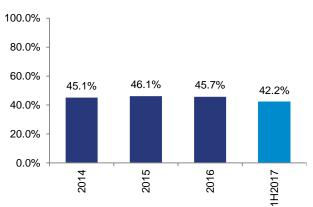
### Debt profile 1



#### Total debt/EBITDA 2 & 3



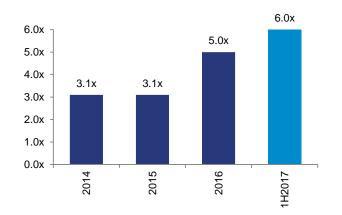
### Total debt/total capitalization <sup>4</sup>



Net debt/EBITDA <sup>2 & 3</sup>



### Interest coverage ratio <sup>5</sup>

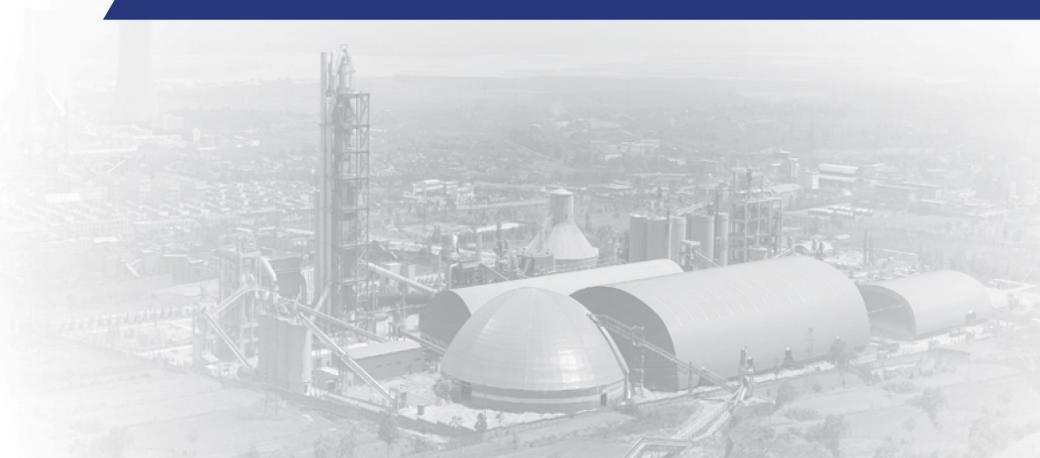


Source: Company information

- 1. As of June 30, 2017
- 2. EBITDA is defined as profit and total comprehensive income minus (x) net foreign exchange (losses) gains and (y) interest income, and plus (i) finance costs, (ii) share-based payments; (iii) impairment loss, (iv). income tax expense; and (v) total depreciation and amortization expenses.
- 3. EBITDA is 1H2017 value annualised.
- 4. Total capitalization equals non-current borrowings plus total equity.
- 5. EBITDA/Gross interest expense. Gross interest expense is 1H2017 value annualised.



# Appendices



# Financial Information Summary of Consolidated Income Statement



	For the year	ar ended 31 Decemb	For the period ended 30	For the period ended 30 June		
RMB '000	2014	2015	2016	2016	2017	
Revenue	3,883,385	3,500,931	3,719,280	1,628,998	2,111,890	
Cost of Sales	(3,285,332)	(3,037,447)	(3,042,628)	(1,476,075)	(1,644,968)	
Gross Profit	598,053	463,484	676,652	152,923	466,922	
Selling and marketing expenses	(35,826)	(42,953)	(42,454)	(23,397)	(23,594)	
Administrative expenses	(258,243)	(270,629)	(242,249)	(114,941)	(126,863)	
Other expenses	-	-	-	-	(34,100)	
Other income	148,156	109,352	151,076	49,608	96,761	
Other gains / (losses) – net	(94,911)	(297,560)	(184,356)	(59,673)	39,112	
Share of profit of an associate	-	-	9,532	5,167	7,497	
Finance income	4,925	18,277	16,664	8,481	7,077	
Finance cost	(227,118)	(236,508)	(265,467)	(130,750)	(126,862)	
Finance costs – net	(222,193)	(218,231)	(248,803)	(122,269)	(119,785)	
Profit(Loss) before income tax	135,036	(256,537)	119,398	(112,582)	305,950	
Income tax expense	(95,546)	(50,820)	(104,460)	(2,144)	(80,651)	
Profit(Loss) for the year	39,490	(307,357)	14,938	(114,726)	225,299	

# Financial Information Summary of Consolidated Balance Sheet



#### **Assets**

_	As at	As at 30 June		
RMB '000	2014	2015	2016	2017
Non-current assets				
Investment in an associate	-	-	40,957	48,454
Property, plant and equipment	8,071,487	8,256,747	7,564,018	7,211,887
Land use rights	452,929	498,429	486,675	478,755
Mining rights	162,956	281,842	272,714	266,618
Other intangible assets	168,102	195,315	192,973	191,930
Deferred income tax assets	16,118	54,405	45,931	45,775
Amount due from non- controlling shareholder of a subsidiary	39,457	53,260	63,225	63,228
	8,911,049	9,339,998	8,666,493	8,306,647
Current assets				
Inventories	548,318	575,656	508,893	522,475
Trade and other receivables and prepayments	600,921	685,493	660,545	717,337
Restricted bank deposits	212,119	73,397	86,978	73,036
Bank balances and cash	495,605	454,823	1,258,668	1,524,851
Short-term investment	-	253,128	-	-
	1,856,963	2,042,497	2,515,084	2,837,699
Total assets	10,768,012	11,382,495	11,181,577	11,144,346

### **Liabilities and Equity**

	As	As at 30 June		
RMB '000	2014	2015	2016	2017
Non-current liabilities				
Borrowings	83,000	3,000	2,000	202,000
Senior Notes	2,408,288	2,563,482	2,747,221	2,687,295
Medium-term Notes	796,548	-	-	-
Asset retirement obligation	14,761	20,961	22,066	21,156
Deferred income tax liabilities	20,500	54,731	39,078	39,724
Deferred income	66,633	66,389	58,136	63,364
	3,389,730	2,708,563	2,868,501	3,013,539
Current liabilities				
Trade and other payables	1,597,581	1,410,505	1,076,940	928,903
Current income tax liabilities	19,029	22,067	58,965	86,054
Medium-term Notes	-	799,060	-	-
Shot-term Notes	-	-	799,214	398,700
Borrowings	745,173	538,400	464,600	575,000
	2,361,783	2,770,032	2,399,719	1,988,657
Total liabilities	5,751,513	5,478,595	5,268,220	5,002,196
Equity				
Total Equity attributable to shareholders	4,970,867	5,856,420	5,862,630	6,084,182
Minority interest	45,632	47,480	50,727	57,968
Total equity	5,016,499	5,903,900	5,913,357	6,142,150
Total equity and liabilities	10,768,012	11,382,495	11,181,577	11,144,346

# Financial Information Summary Consolidated Cash Flow Statements



_	For the year ended 31 December			For the period ended 30 June	
RMB '000	2014	2015	2016	2016	2017
Net cash generated from operating activities	1,181,641	474,070	1,315,842	418,932	538,305
Net cash used in investing activities	(695,811)	(771,736)	(172,157)	(171,497)	(32,242)
Net cash generated from / (used in) financing activities	(483,257)	254,885	(342,042)	(195,916)	(239,626)
Net increase / (decrease) in cash and cash equivalents	2,573	(42,781)	801,643	51,519	266,437
Cash and cash equivalent at period end	495,605	454,823	1,258,668	507,023	1,524,851



### **Contact Us**

## WEST CHINA CEMENT LIMITED YAOBAI SPECIAL CEMENT GROUP CO., LTD.

No. 336 4<sup>th</sup> Shenzhou Road Aerospace Industrial Base Chang'an District Xi'an, Shaanxi, China

Tel: +86 29 8925 4088 Fax: +86 29 8925 4088

Email: ir@westchinacement.com

### 尧柏特种水泥集团有限公司

中国 陕西省 西安市 长安区航天基地 神舟四路336号

电话: +86 29 8925 4088 传真: +86 29 8925 4088