

# **2019 Interim Results**

August 2019

NAMES IN A



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# **Company Overview**

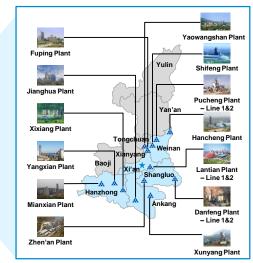


## **Company Overview**



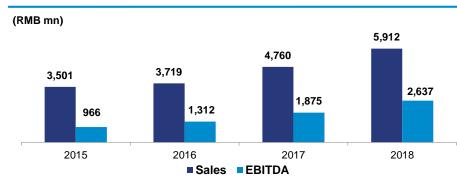
#### Western China focus – Shaanxi, Xinjiang and Guizhou





Core markets

**MCC** production plants



#### Sales and EBITDA\* Trend



- 100% NSP capacity. Matching Clinker/Cement volumes at each plant
- Southern Shaanxi core markets: Dominant market position
- Eastern Central Shaanxi core market: Access to Xi'an metropolitan market
- Xinjiang and Guizhou: Growth opportunities
- Well positioned to capitalize on West China development

A key strategic cement asset in North West China

Note\*: 2014 EBITDA includes deduction of RMB92.2m for 2016 Senior Note Redemption Costs



# **2019 Interim Results**



## **2019 Interim Results Highlights**



- Operational
  - Period-end installed capacity of 29.2mt (30 June 2018: 29.2mt)
  - Cement sales volume of 8.45mt (30 June 2018: 8.14mt). Including clinker sales 8.61mt (30 June 2018: 8.19mt).
  - Cement ASP's of RMB 342/t (30 June 2018: RMB313/t)
- Financial
  - Gross Profit increase to RMB1,130.9m (30 June 2018: RMB966.5m)
  - EBITDA increase to RMB1,377.6m (30 June 2018: RMB1,301.1m)
  - Profit Attributable to Shareholders RMB793.5m (30 June 2018: RMB646.7m)
  - Net Gearing 17.8% (31 December 2018: 26.0%)
  - Cash & cash equivalents of RMB1,299.8m (31 December 2018: RMB1,075.1m)
- Further Developments
  - The Group early redeemed USD120 million 5-year senior note in June 2019
  - Four aggregate production lines with capacities of 7 million tons in total have been fully commissioned



WCC Cement capacity: 29.2mt Shaanxi – 23.3mt Xinjiang – 4.1mt Guizhou – 1.8mt



RMB Million (unless otherwise specified)	Ended 30 Jun 2019	Ended 30 Jun 2018	Change
Cement Sales Volume	8.45	8.14	3.8%
Revenue	3,310.6	2,601.9	27.2%
Gross Profit	1,130.9	966.5	17.0%
EBITDA	1,377.6	1,301.1	5.9%
Profit Attributable to Shareholders	793.5	646.7	22.7%
Basic EPS (cents)	14.6	11.9	22.7%
Interim Dividend (cents)	3.6	1.2	200.0%
Gross Profit Margin	34.2%	37.1%	(2.9p.pt)
EBITDA Margin	41.6%	50.0%	(8.4p.pt)
	As at 30 Jun 2019	As at 31 Dec 2018	
Total Assets	13,543.3	12,392.1	9.3%
Net Debt <sup>(1)</sup>	1,489.8	1,976.5	(24.6%)
Net Gearing <sup>(2)</sup>	17.8%	26.0%	(8.2ppt)
Net Debt / EBITDA (3)	1.1	0.8	37.5%
EBITDA / Fixed Charge <sup>(3) (4)</sup>	11.8	11.4	3.5%
Net Assets Per Share(cents)	154	140	10.0%

	Ended 30 Jun 2019	Ended 30 Jun 2018
ASP/t (RMB)	342	313
GP/t (RMB)	125	120
Trade receivable Turnover Days <sup>(5)</sup>	27	39
Inventory Turnover Days <sup>(6)</sup>	48	53
Trade payable Turnover Days <sup>(7)</sup>	71	64

1.Net debt equal to total borrowings, short/medium-term notes and senior notes, less bank balances and cash and restricted bank deposits

2.Net Gearing is measured as net debt to equity

3.EBITDA is 1H2019 value annualised

4. Fixed charge means gross interest expenses. 1H2019 value annualised.

5.365 day / (Turnover / Average trade and bill receivables)

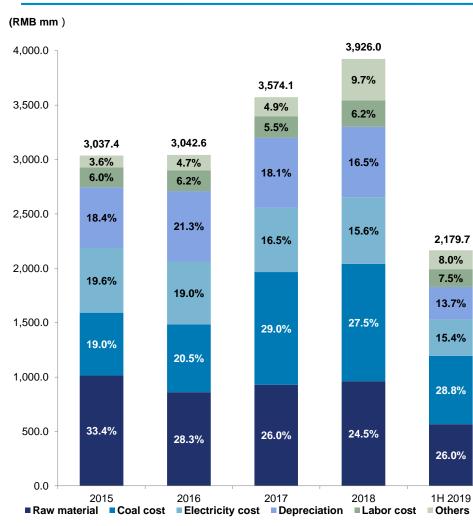
6.365 day / (Production cost / Average inventory)

7.365 day / (Production cost / Average trade and bill payables)

## **Production Cost Analysis**



#### **Production Cost**



#### Average Coal Cost





#### **Average Limestone Cost**



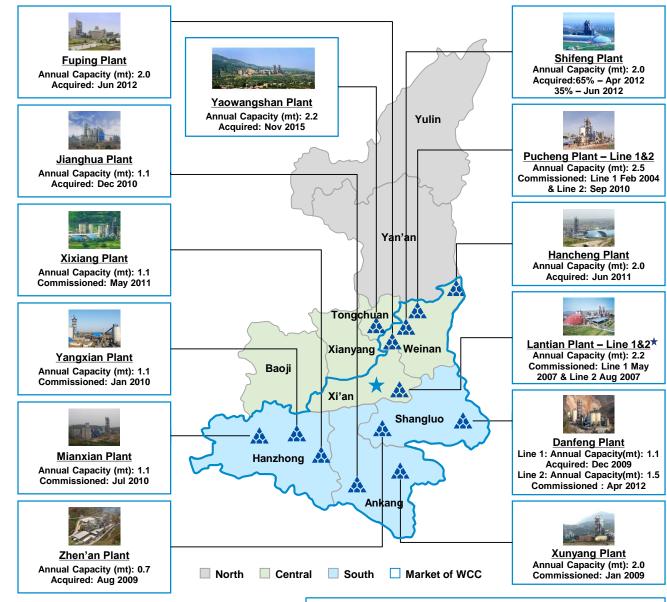


# **Operations & Markets**



## **Our Position in Shaanxi's Market**

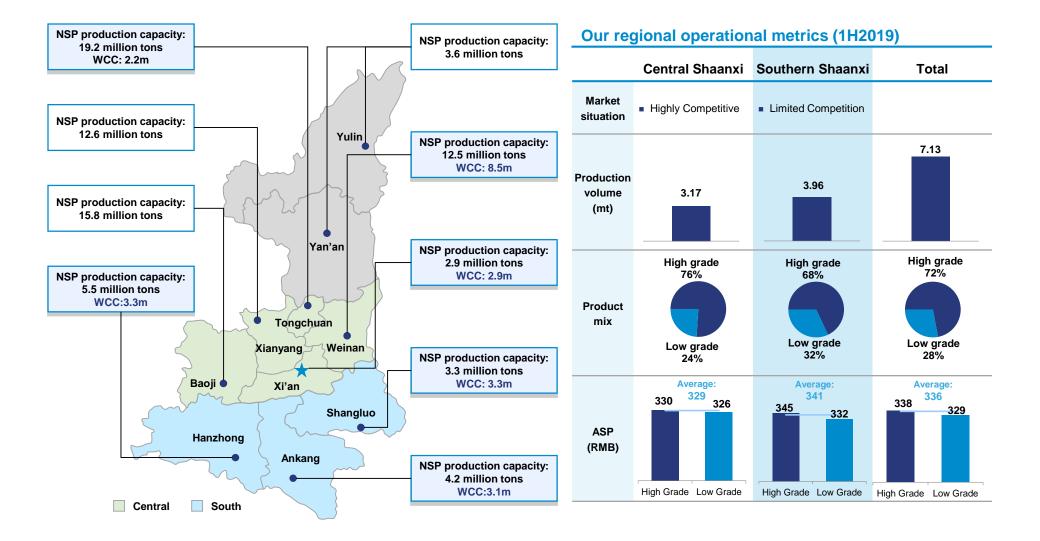




- Southern Shaanxi Shangluo, Ankang & Hanzhong
- ☑ An area dominated by the Qingling Mountains
- ☑ Market shares of 60%-100% in each region
- Limited limestone deposits have resulted in relatively little new cement capacity over the past few years
- ☑ Long transportation distances from other markets
- ☑ Results in a disciplined supply side with good pricing power
- Central Shaanxi Weinan & Xi'an
- ☑ Dominated by the Xi'an market which is 30-40% of provincial demand
- Plentiful limestone, new capacity, more competition
- ☑ Market share of 68% in Weinan Region
- ☑ Three plants in close proximity to the Xi'an market
- Positioned to benefit from Xi-Xian New Area development plans

## **Dominant Position in Our Core Markets**

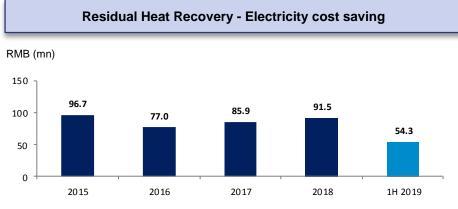






#### New environmental standards – upgrades and cost savings

	Progress	Impact
Residual heat recovery systems	80% of total capacity	<ul> <li>Reduce 30% electricity consumption</li> <li>Decrease CO<sub>2</sub> emissions by c.20,000 tons/year/mn tons</li> </ul>
Denitration (De-NOx) equipment	<ul> <li>Installation completed at all plants in Shaanxi, Xinjiang and Guizhou.</li> </ul>	<ul> <li>Reduce nitrous oxide emissions by c.60% per ton of clinker produced</li> </ul>
NSP technology	<ul> <li>All plants</li> </ul>	<ul> <li>Requires less energy to produce cement</li> <li>More environmentally friendly</li> </ul>



#### Waste treatment investment



#### Waste Treatment – Yaobai Environmental

- JV with Conch Venture (Wuhu Conch) following cash injection; 60% Conch Venture, 20% WCC, 20% Mr Ma Zhaoyong's investment vehicle. A Platform for hazardous waste treatment in China.
- Lantian Waste Sludge Treatment Facility. Phase I current annual capacity of 31,500 tons & Phase II of 49,500 tons in production for total annual capacity of 80,500 tons
- Fuping Municipal Waste Treatment Facility. Annual capacity of 100,000 tons
- Mianxian Solid Waste Treatment Facility. Annual capacity of 16,500 tons.

Source: Company Information.



#### Key infrastructure projects

#### Xixiang to Zhenba Expressway

- Xixiang to Zhenba Expressway starts from the constructed flyover at Wuzhishan of Shiyan-Tianshui Expressway and ends at Xiaoduba Village in northern Zhenba County. Its interchangeable flyover connects China National Highway 210 and realizes connection with Zhenba County. Total distance of the expressway is 49.55km.
- Construction commenced in 2018 with total consumption of approx. 700,000 tons. WCC supplied approx. 210,000 tons in 1H2019 and expects to supply approx. 200,000 tons in 2H2019.

#### Xixian Expressway – Southern Section

- Starting from Guziyu Village in Huyi District, the expressway is connected to the flyover of the constructed Xi'an Outer Circle Expressway – Northern Section at the eastern hub of Hu County. It passes through Huyi District, Chang'an District and Lantian County in Xi'an City, and ends at the eastern Lantian flyover of Shanghai-Xi'an Expressway in Lantian County.
- Total distance of the project is 70.07km. Construction commenced in 2018 with total consumption of approx. 1m tons. WCC supplied approx. 40,000 tons in 1H2019 and expects to supply approx. 150,000 tons in 2H2019.

#### Heyang to Tongchuan Expressway

- Starting from Bailiang Town, Heyang County on the western bank of the Yellow River at the junction of Shaanxi and Shanxi, the expressway connects Bao Mao Expressway via Heyang, Chencheng, Baishui, Tongchuan (Old Town district) and Yanchi, and ends at Guanzhuang, with a total distance of 160.41km.
- Construction commenced at the end of 2017 with total consumption of approx. 1m tons. WCC supplied approx. 170,000 tons in 1H2019 and expects to supply more than 150,000 tons in 2019.

#### Ankang to Langao (Shanyujie) Expressway

- The project connects the northern bank of Yue River in Hanbinqu in Ankang with Shiyan-Tianshui Expressway and ends at the intersection of two provinces inside Dabashan Tunnel in Shanyujie, which connects with the Kaixian-Chengkuo Expressway that is under construction in Chongqing, with a total distance of 88.583km.
- Construction commenced at the end of 2017 with total consumption of approx. 1m tons. WCC supplied approx. 160,000 tons in 1H2019 and expects to supply approx. 150,000 tons in 2H2019.

#### Ningshan to Shiquan Expressway

- Ningshi Expressway, namely Ningshan to Shiquan
   Expressway, is a linking-up road of Shaanxi Province
   "2367" Expressway Network. The Expressway starts
   from Tongchewan Town, Ningshan County in the
   north and connects with Beijing–Kunming Expressway
   5. It connects Shiyan-Tianshui Expressway via
   Ningshan County and Shiquan County. Total distance
   of the expressway is 51.01km.
- Construction commenced at the end of 2018 with total consumption of approx. 400,000 tons. WCC supplied approx. 10,000 tons in 1H2019 and expects to supply approx. 160,000 tons in 2H2019.

#### Southern Shaanxi Resettlement Project

- Major population resettlement project in Southern Shaanxi from 2011 until 2020.
- WCC continues to supply between 300,000 and 400,000 tons per year to this project.



#### Other infrastructure projects

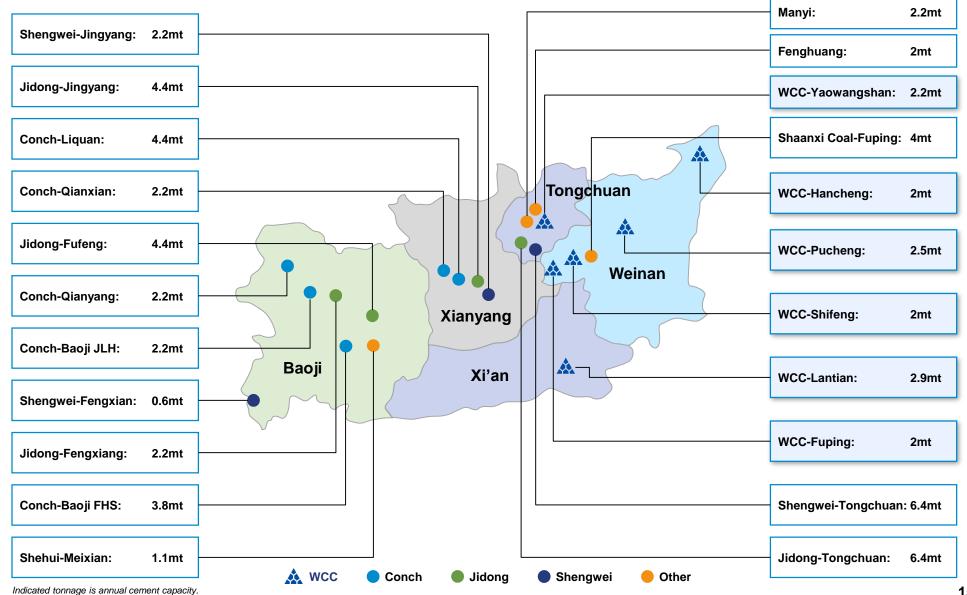
Project Name	Planned Construction Period	Project Name	Planned Construction Period
Railway			
Yinchuan-Xi'an Railway (Central Region)	2016-2021	Inner Mongolia-Jiangxi (Menghua) Coal Transportation Railway (Central Region)	2014-2020
Xi'an-Hancheng Intercity Railway (Central Region)	2018-2021		
Expressway			
Yan'an-Huanglong Expressway (Central Region)	2017-2020	Pucheng-Huanglong Expressway (Central Region)	2018-2021
Pingli-Zhenping Expressway (Shannan Region)	2017-2020	Henan China National Highway 312 (Shannan Region)	2019-2021
Zhengxi Expressway (Shannan Region)	2017-2020		
Others			
Hanjiang-To-Weihe River Water Transfer Project (Shannan Region)	2007-2025	Xi'an Railway Station Reconstruction (Central Region)	2016-2018
Yanchuan Yellow River Diversion Project (Central Region)	2016-2019	Xi'an Metro Line 5&6 (Central Region)	2016-2020
Nangoumen Reservoir (Central Region)	2016-2020	Xunyang Hydropower Station (Shannan Region)	2017-2022
Ankang Airport (Shannan Region)	2018-2021	Zhen'an Hydropower Station (Shannan Region)	2018-2021
Dongzhuang Reservoir (Central Region)	2018-2021	Shuinangou Reservoir (Central Region)	2019-2021
Shanyang County Mogou Reservoir (Shannan Region)	2019-2021	Gongzhaigou Reservoir (Central Region)	2019-2021
Chunhua Tunzhuang Reservoir (Central Region)	2019-2021	Luyanghu Airport (Central Region)	2019-2021

#### Other infrastructure projects scheduled to commence construction

Project Name	Planned Construction Period	I Project Name	Planned Construction Period
Railway		Airport	
Xi'an-Yan'an Railway (Central Region)	2019-2022	Xi'an Xianyang international Airport Phase III (Central Region)	2019-2020
Xi'an-Wuhan Railway (Shannan Region)	2019-2022	Others	
Xi'an-Chongqing Railway (Shannan Region)	2019-2021	Xi'an Metro Line 8 (Central Region)	2019-2023
Xi'an-Famen Temple Intercity Railway (Central Region)	2019-2021		
Yanliang-Xianyang International Airport Intercity Railway (Central Region)	2019-2021		
Expressway			
Reconstruction and Extension of Beijing-Kunming line - Pucheng- Laoyukou section (Central Region)	2019-2021		
Hancheng-Huanglong Expressway (Central Region)	2019-2022		14

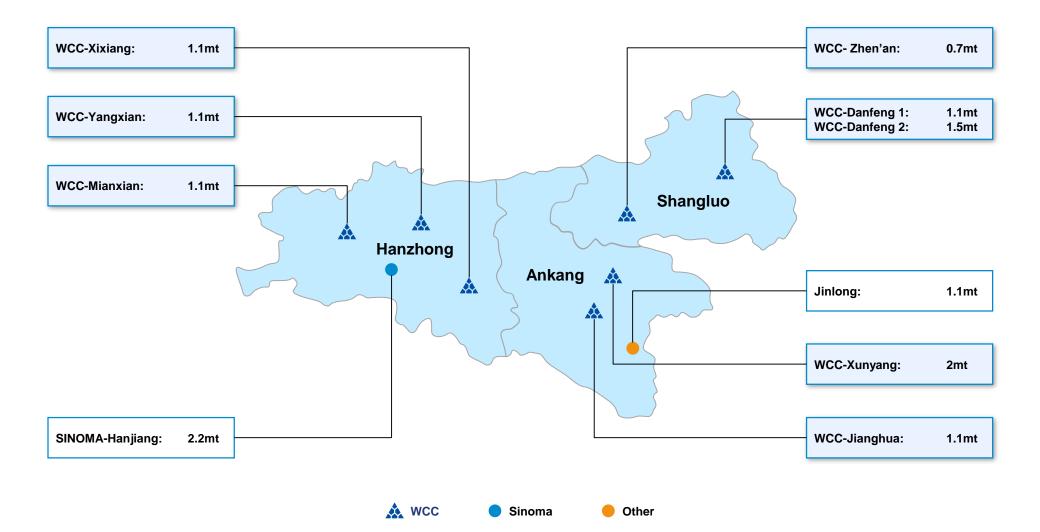
## **Central Shaanxi – Competitive Landscape**





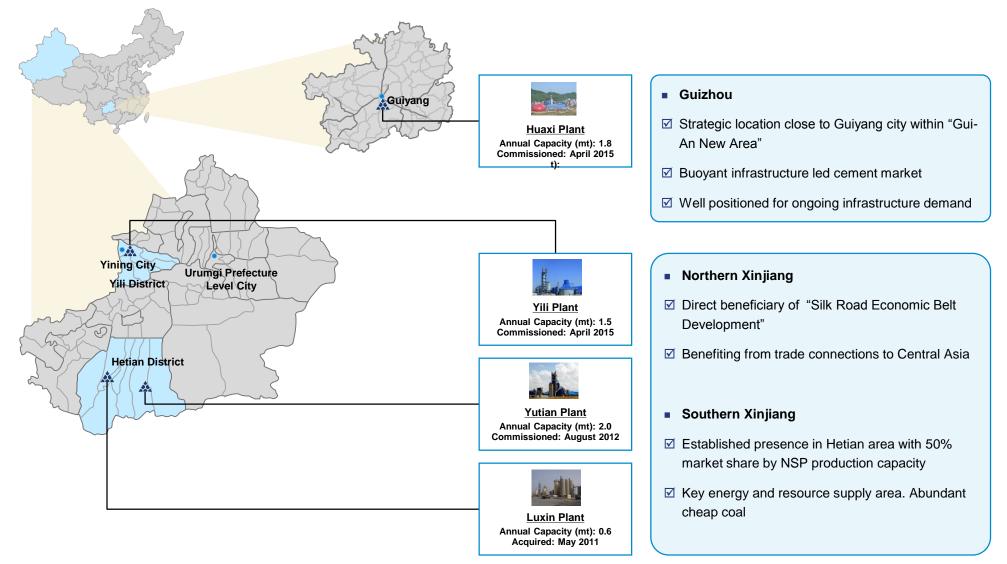
Source: Digital Cement, WCC.





## Xinjiang and Guizhou - Diversified Revenue Source





# **Board of Directors**



Mr. Zhang Jimin, Chairman & Executive Director	<ul> <li>Over 27 years Industry Experience</li> <li>Chairman of the Shaanxi Cement Association and Vice Chairman of the China Cement Association</li> <li>Received professional training course in economic management from Peking University</li> </ul>
Dr. Ma Weiping, CEO & Executive Director	<ul> <li>Over 22 years of management and technical experience in the building materials industry</li> <li>Has held senior management positions at Holcim, Lafarge and Italcementi in the US and China</li> <li>Ph.D in Material Science and Engineering from Pennsylvania State University and MBA from Michigan State University</li> </ul>
Mr. Ma Zhaoyang, Non-executive Director	<ul> <li>Professor of Management, Northwestern Polytechnic University; extensive academic expertise and experience in strategic planning</li> </ul>
Ms Liu Yan, Non-executive Director	<ul> <li>Head of Finance Department of Anhui Conch Group, responsible for financial management, internal audit and internal risk control.</li> <li>Graduate of Tongling University, majoring in Planning &amp; Statistics</li> <li>Anhui Conch board representative</li> </ul>
Mr Fan Chanhong, Non-executive Director	<ul> <li>Regional Head of Anhui Conch in Shaangan; General Manager of Pingliang Conch Cement Co., Ltd.</li> <li>Graduate of Wuhan University of Technology, majoring in engineering</li> <li>Anhui Conch board representative</li> </ul>
Independent Non-executive Directors	<ul> <li>Mr Lee Kong Wai, Conway</li> <li>Mr Zhu Dong</li> <li>Mr Tam King Ching, Kenny</li> </ul>

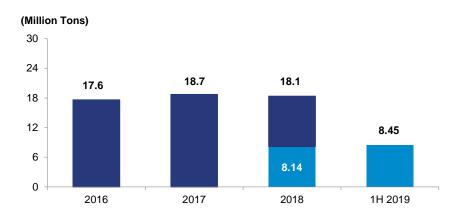


# **Financial Performance**

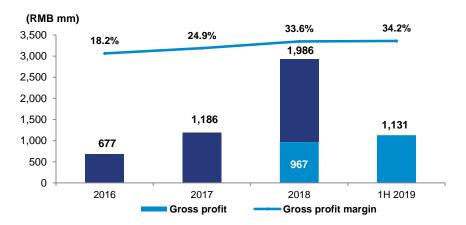




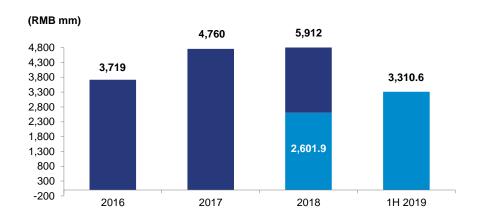
#### Sales volume of cement



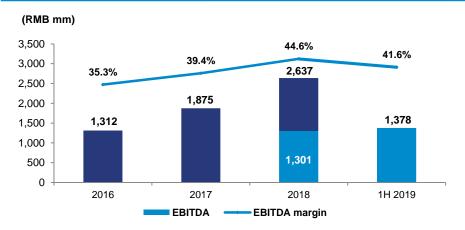
#### Gross profit and gross profit margin



#### Revenue



#### **EBITDA<sup>1</sup> and EBITDA margin**

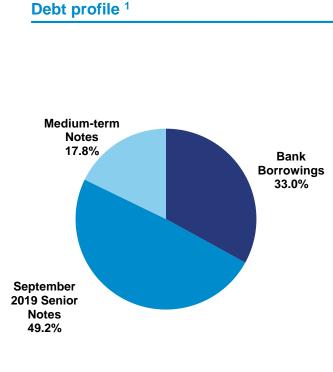


Source: Company information.

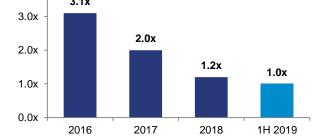
1. EBITDA is defined as profit and total comprehensive income minus (x) net foreign exchange (losses) gains and (y) interest income, and plus (i) finance costs, (ii) share-based payments; (iii) impairment loss, (iv). income tax expense; and (v) total depreciation and amortization expenses.

## **Debt Profile & Key Credit Ratios**

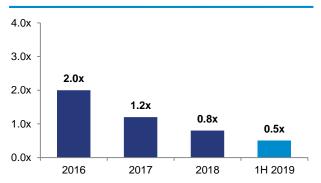


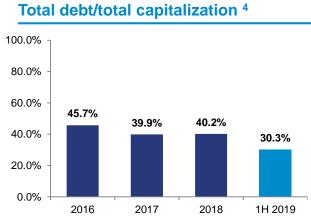


# Total debt/EBITDA <sup>2 & 3</sup> 4.0x 3.1x

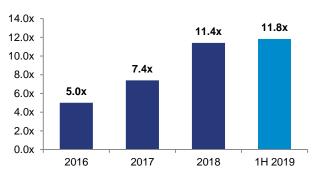


#### Net debt/EBITDA <sup>2 & 3</sup>





#### Interest coverage ratio <sup>5</sup>



Source: Company information

- 1. As of June 30, 2019
- 2. EBITDA is defined as profit and total comprehensive income minus (x) net foreign exchange (losses) gains and (y) interest income, and plus (i) finance costs, (ii) share-based payments; (iii) impairment loss, (iv). income tax expense; and (v) total depreciation and amortization expenses.
- 3. EBITDA is 1H2019 value annualised.
- 4. Total capitalization equals non-current borrowings plus total equity.
- 5. EBITDA/Gross interest expense. Gross interest expense is 1H2019 value annualised.



# Appendices



# Financial Information Summary of Consolidated Income Statement



	F	For the year ended 31	Dec	For the peri	od ended 30 Jun
	2016	2017	2018	2018	2019
Revenue	3,719,280	4,760,038	5,911,744	2,601,888	3,310,583
Cost of Sales	(3,042,628)	(3,574,129)	(3,925,988)	(1,635,424)	(2,179,714)
Gross Profit	676,652	1,185,909	1,985,756	966,464	1,130,869
Selling and marketing expenses	(42,454)	(49,401)	(54,136)	(26,093)	(28,678)
Administrative expenses	(242,249)	(266,245)	(336,745)	(137,141)	(191,198)
Other expenses	-	(9,100)	-	-	-
Other income	151,076	226,767	343,986	143,163	150,321
Other gains / (losses) – net	(184,356)	86,072	(242,215)	(43,443)	(73,272)
Share of profit of an associate	9,532	16,021	23,683	12,249	9,594
Finance income	16,664	33,671	140,578	71,110	100,076
Finance cost	(265,467)	(249,488)	(228,796)	(112,997)	(115,254)
Finance costs – net	(248,803)	(215,817)	(88,218)	(41,887)	(15,178)
Profit(Loss) before income tax	119,398	974,206	1,632,111	873,312	982,458
Income tax expense	(104,460)	(248,010)	(451,648)	(216,843)	(176,136)
Profit(Loss) for the year	14,938	726,196	1,180,463	656,469	806,322

# Financial Information Summary of Consolidated Balance Sheet



#### Assets

	As at 31 D	)ec	As at 30 Jun
2016	2017	2018	2019
40,957	56,978	80,661	67,475
7,564,018	7,137,420	7,180,198	7,101,530
486,675	471,487	459,275	475,978
272,714	245,611	326,926	318,275
192,973	191,122	199,561	199,969
-	406,851	837,203	998,721
45,931	36,521	39,110	47,464
63,225	23,218	15,218	-
-	106,796	101,002	479,175
-	-	-	181,855
8,666,493	8,676,004	9,239,154	9,870,442
508,893	436,160	491,116	657,805
660,545	670,136	731,256	883,581
-	437,273	855,453	831,621
86,978	77,013	189,032	225,304
1,258,668	1,375,353	886,046	1,074,545
2,515,084	2,995,935	3,152,903	3,672,856
11,181,577	11,671,939	12,392,057	13,543,298
	40,957 7,564,018 486,675 272,714 192,973 - 45,931 63,225 -	2016         2017           40,957         56,978           7,564,018         7,137,420           486,675         471,487           272,714         245,611           192,973         191,122           -         406,851           45,931         36,521           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,225         23,218           63,666,493         8,676,004           508,893         436,160           660,545         670,136           -         437,273           86,978         77,013           1,258,668         1,375,353           2,515,084         2,995,935	20162017201840,95756,97880,6617,564,0187,137,4207,180,198486,675471,487459,275272,714245,611326,926192,973191,122199,561-406,851837,20345,93136,52139,11063,22523,21815,21863,22523,21815,21863,22523,218101,0028,666,4938,676,0049,239,154508,893436,160491,116660,545670,136731,256-437,273855,45386,97877,013189,0321,258,6681,375,353886,0462,515,0842,995,9353,152,903

#### **Liabilities and Equity**

		As at 30 Jun		
RMB '000	2016	2017	2018	2019
Non-current liabilities				
Borrowings	2,000	160,000	-	200,000
Medium-term Notes	-	-	-	497,750
Senior Notes	2,747,221	2,596,470	-	-
Asset retirement obligation	22,066	23,417	45,935	46,142
Deferred income tax liabilities	39,078	71,296	80,279	44,293
Deferred income	48,591	49,742	45,542	39,747
	2,858,956	2,900,925	171,756	827,932
Current liabilities				
Trade and other payables	1,086,485	1,056,431	1,383,034	2,110,294
Current income tax liabilities	58,965	102,291	186,738	130,496
Short-term Notes	799,214	399,586	-	-
Borrowings	464,600	584,000	863,571	720,000
Senior Notes	-	-	2,188,003	1,371,898
	2,409,264	2,142,308	4,621,346	4,332,688
Total liabilities	5,268,220	5,043,233	4,793,102	5,160,620

Equity				
Total equity attributable to shareholders	5,862,630	6,578,674	7,525,265	8,242,903
Minority interest	50,727	50,032	73,690	139,775
Total equity	5,913,357	6,628,706	7,598,955	8,382,678
Total equity and liabilities	11,181,577	11,671,939	12,392,057	13,543,298



	For the	year ended 31 De	C	For the period ended 30 Jun		
RMB '000	2016	2017	2018	2018	2019	
Net cash generated from operating activities	1,313,442	1,771,998	2,497,959	1,019,409	1,470,010	
Net cash used in investing activities	(169,757)	(1,255,827)	(1,681,324)	(726,584)	(930,135)	
Net cash generated from / (used in) financing activities	(342,042)	(396,331)	(1,307,073)	(438,846)	(347,515)	
Net increase / (decrease) in cash and cash equivalents	801,643	119,840	(490,438)	(146,021)	192,360	
Cash and cash equivalent at period end	1,258,668	1,375,353	886,046	1,229,605	1,074,545	



# **Contact Us**

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